

Municipal annual budgets and MTREF & supporting tables

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Preparation Instructions

Municipality Name:

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Budget for MTREF starting:

Budget Year: 2026/27

Printing Instructions

Submission of Data

Showing / Hiding Columns

Showing / Clearing Highlights

	Yes
	No
Type of Entities Range:	Municipal Entity
Entity Name	Alfred Nzo Development Agency
MTREF Range:	2014
	2015
	2016
	2017
	2018
	2019
	2020
	2021
	2022
	2023
	2024
	2025
	2026
	2027
	2028
MTREF Linked:	13
MTREF:	2026
Fin Year:	

Alfred Nzo Development Agency - Table D1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousands									
<u>Financial Performance</u>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	30 263	30 133	32 412	27 931	-	-	30 922	31 943	32 965
Other own revenue	355	773	2 694	6 350	-	-	6 870	7 097	7 324
Total Revenue (excluding capital transfers and contributions)	30 618	30 905	35 106	34 281	-	-	37 793	39 040	40 289
Employee costs	10 152	9 323	9 531	14 003	-	-	13 528	13 975	14 422
Remuneration of Board members	-	-	-	-	-	-	720	744	768
Depreciation and Debt impairment	364	378	396	211	-	-	389	402	415
Interest, Dividends and Rent on Land	24	2 454	1	-	-	-	-	-	-
Inventory consumed and bulk purchases	43	158	116	501	-	-	49	51	52
Transfers and subsidies	2 707	9 520	15	-	-	-	-	-	-
Other expenditure	9 734	7 401	18 922	19 487	-	-	22 389	22 047	22 708
Total Expenditure	23 026	29 234	28 981	34 201	-	-	37 076	37 219	38 365
Surplus/(Deficit)	7 592	1 672	6 124	79	-	-	717	1 821	1 924
Transfers and subsidies - capital (monetary allocations)	1 536	707	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	9 128	2 378	6 124	79	-	-	717	1 821	1 924
Income Tax	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	9 128	2 378	6 124	79	-	-	717	1 821	1 924
<u>Capital expenditure & funds sources</u>									
<u>Capital expenditure</u>	62	265	175	-	-	-	-	-	-
Transfers recognised - capital	0	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	(1)	265	175	-	-	-	-	-	-
Total sources of capital funds	(1)	265	175	-	-	-	-	-	-
<u>Financial position</u>									
Total current assets	8 516	11 036	17 702	13 915	-	-	19 410	21 633	23 972
Total non current assets	2 241	2 111	1 883	2 743	-	-	1 088	686	271
Total current liabilities	-	-	-	-	-	-	-	-	-
Total non current liabilities	-	-	-	-	-	-	-	-	-
Community wealth/Equity	2 059	4 343	8 259	8 238	-	-	12 535	14 356	16 280
<u>Cash flows</u>									
Net cash from (used) operating	72 819	25 983	23 968	1 114	-	59 572	1 106	2 223	2 339
Net cash from (used) investing	-	-	-	-	-	-	-	-	-
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	74 277	25 983	23 968	1 114	-	59 572	11 693	13 916	16 255

Alfred Nzo Development Agency - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		35	37	59	-	-	-	39	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		292	661	601	150	-	-	532	557	575	594
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	-	-	-	-	-	-	-	-	-
Licence and permits		-	-	-	-	-	-	-	-	-	-
Special Rating Levies		-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue		-	-	-	-	-	-	-	-	-	-
Development Charges		-	-	-	-	-	-	-	-	-	-
Operational Revenue		28	71	2 035	6 200	-	-	10	6 313	6 522	6 730
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		30 263	30 133	32 412	27 931	-	-	25 748	30 922	31 943	32 965
Interest Receivables		-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue - Service Charges		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Gains		-	3	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contrib		30 618	30 905	35 106	34 281	-	-	26 330	37 793	39 040	40 289
Expenditure											
Employee related costs	2	10 152	9 323	9 531	14 003	-	-	8 772	13 528	13 975	14 422
Remuneration of Board members		-	-	-	-	-	-	-	720	744	768
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	43	158	116	501	-	-	40	49	51	52
Debt impairment	3	-	-	-	-	-	-	-	-	-	-
Depreciation, amortisation and impairment		364	378	396	211	-	-	314	389	402	415
Interest, Dividends and Rent on Land		24	2 454	1	-	-	-	-	-	-	-
Contracted services		6 721	2 883	2 750	5 819	-	-	3 176	9 132	8 353	8 575
Transfers and subsidies		2 707	9 520	15	-	-	-	-	-	-	-
Irrecoverable debts written off		(83)	-	-	-	-	-	-	-	-	-
Operational costs		3 100	4 515	16 164	13 668	-	-	7 316	13 257	13 694	14 132
Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		(3)	3	7	-	-	-	-	-	-	-
Total Expenditure		23 026	29 234	28 981	34 201	-	-	19 618	37 076	37 219	38 365
Surplus/(Deficit)		7 592	1 672	6 124	79	-	-	6 713	717	1 821	1 924
Transfers and subsidies - capital (monetary	6	1 536	707	-	-	-	-	4	-	-	-
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		9 128	2 378	6 124	79	-	-	6 717	717	1 821	1 924
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		9 128	2 378	6 124	79	-	-	6 717	717	1 821	1 924
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		9 128	2 378	6 124	79	-	-	6 717	717	1 821	1 924
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	9 128	2 378	6 124	79	-	-	6 717	717	1 821	1 924

Alfred No Development Agency - Table D3 Capital Budget by asset class and funding

R thousands	Vote Description	Ref	Current Year 2023/24						Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2023/29
			2022/23	2023/24	2024/25						
Capital expenditure by Asset Class/Sub-class											
Infrastructure	Roads Infrastructure		--	--	--	--	--	--	--	--	--
	Roads		--	--	--	--	--	--	--	--	--
	Road Structures		--	--	--	--	--	--	--	--	--
	Road Furniture		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Storm water Infrastructure		--	--	--	--	--	--	--	--	--
	Drainage Collection		--	--	--	--	--	--	--	--	--
	Storm water Conveyance		--	--	--	--	--	--	--	--	--
	Attenuation		--	--	--	--	--	--	--	--	--
	Electrical Infrastructure		--	--	--	--	--	--	--	--	--
	Power Plants		--	--	--	--	--	--	--	--	--
	HV Substations		--	--	--	--	--	--	--	--	--
	HV Switching Station		--	--	--	--	--	--	--	--	--
	HV Transmission Conductors		--	--	--	--	--	--	--	--	--
	MV Substations		--	--	--	--	--	--	--	--	--
	MV Switching Stations		--	--	--	--	--	--	--	--	--
	MV Networks		--	--	--	--	--	--	--	--	--
	LV Networks		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Water Supply Infrastructure		--	--	--	--	--	--	--	--	--
	Dams and Weirs		--	--	--	--	--	--	--	--	--
	Boreholes		--	--	--	--	--	--	--	--	--
	Reservoirs		--	--	--	--	--	--	--	--	--
	Pump Stations		--	--	--	--	--	--	--	--	--
	Water Treatment Works		--	--	--	--	--	--	--	--	--
	Bulk Mains		--	--	--	--	--	--	--	--	--
	Distribution		--	--	--	--	--	--	--	--	--
	Distribution Points		--	--	--	--	--	--	--	--	--
	PRV Stations		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Sanitation Infrastructure		--	--	--	--	--	--	--	--	--
	Pump Station		--	--	--	--	--	--	--	--	--
	Reticulation		--	--	--	--	--	--	--	--	--
	Waste Water Treatment Works		--	--	--	--	--	--	--	--	--
	Outfall Sewers		--	--	--	--	--	--	--	--	--
	Treatment Facilities		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Solid Waste Infrastructure		--	--	--	--	--	--	--	--	--
	Landfill Sites		--	--	--	--	--	--	--	--	--
	Waste Transfer Station		--	--	--	--	--	--	--	--	--
	Waste Processing Facilities		--	--	--	--	--	--	--	--	--
	Waste Drop-off Points		--	--	--	--	--	--	--	--	--
	Waste Separation Facilities		--	--	--	--	--	--	--	--	--
	Electricity Generation Facilities		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Rail Infrastructure		--	--	--	--	--	--	--	--	--
	Rail Lines		--	--	--	--	--	--	--	--	--
	Rail Structures		--	--	--	--	--	--	--	--	--
	Rail Furniture		--	--	--	--	--	--	--	--	--
	Drainage Collection		--	--	--	--	--	--	--	--	--
	Storm water Conveyance		--	--	--	--	--	--	--	--	--
	Attenuation		--	--	--	--	--	--	--	--	--
	MV Substations		--	--	--	--	--	--	--	--	--
	LV Networks		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Coastal Infrastructure		--	--	--	--	--	--	--	--	--
	Sea Defences		--	--	--	--	--	--	--	--	--
	Piers		--	--	--	--	--	--	--	--	--
	Revetments		--	--	--	--	--	--	--	--	--
	Pierhead		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Information and Communication Infrastructure		--	--	--	--	--	--	--	--	--
	Cell Centres		--	--	--	--	--	--	--	--	--
	Core Layers		--	--	--	--	--	--	--	--	--
	Distribution Layers		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Community Assets		--	--	--	--	--	--	--	--	--
	Community Facilities		--	--	--	--	--	--	--	--	--
	Halls		--	--	--	--	--	--	--	--	--
	Centres		--	--	--	--	--	--	--	--	--
	Clubs		--	--	--	--	--	--	--	--	--
	Clubs/Care Centres		--	--	--	--	--	--	--	--	--
	Fire/Ambulance Stations		--	--	--	--	--	--	--	--	--
	Trading Stations		--	--	--	--	--	--	--	--	--
	Museums		--	--	--	--	--	--	--	--	--
	Galleries		--	--	--	--	--	--	--	--	--
	Theatres		--	--	--	--	--	--	--	--	--
	Libraries		--	--	--	--	--	--	--	--	--
	Cemeteries/Crematoria		--	--	--	--	--	--	--	--	--
	Police		--	--	--	--	--	--	--	--	--
	Parks		--	--	--	--	--	--	--	--	--
	Public Open Space		--	--	--	--	--	--	--	--	--
	Nature Reserves		--	--	--	--	--	--	--	--	--
	Public Abolition Facilities		--	--	--	--	--	--	--	--	--
	Markets		--	--	--	--	--	--	--	--	--
	Shops		--	--	--	--	--	--	--	--	--
	Alabaster		--	--	--	--	--	--	--	--	--
	Alports		--	--	--	--	--	--	--	--	--
	Taxi Rank/Bus Terminals		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Sport and Recreation Facilities		--	--	--	--	--	--	--	--	--
	Indoor Facilities		--	--	--	--	--	--	--	--	--
	Outdoor Facilities		--	--	--	--	--	--	--	--	--
	Capital Spares		--	--	--	--	--	--	--	--	--
	Heritage assets		--	--	--	--	--	--	--	--	--
	Monuments		--	--	--	--	--	--	--	--	--
	Historic Buildings		--	--	--	--	--	--	--	--	--
	Works of Art		--	--	--	--	--	--	--	--	--
	Conservation Areas		--	--	--	--	--	--	--	--	--
	Other Heritage		--	--	--	--	--	--	--	--	--
Investment properties		--	--	--	--	--	--	--	--	--	
Revenue Generating		--	--	--	--	--	--	--	--	--	
Improved Property		--	--	--	--	--	--	--	--	--	
Unimproved Property		--	--	--	--	--	--	--	--	--	
Non-revenue Generating		--	--	--	--	--	--	--	--	--	
Improved Property		--	--	--	--	--	--	--	--	--	
Unimproved Property		--	--	--	--	--	--	--	--	--	
Other assets		3	--	--	--	--	--	--	--	--	
Operational Buildings		3	--	--	--	--	--	--	--	--	
Municipal Offices		--	--	--	--	--	--	--	--	--	
Pay/Enquiry Points		--	--	--	--	--	--	--	--	--	
Building Plan Offices		--	--	--	--	--	--	--	--	--	
Workshops		--	--	--	--	--	--	--	--	--	
Yards		--	--	--	--	--	--	--	--	--	
Stores		--	--	--	--	--	--	--	--	--	
Laboratories		--	--	--	--	--	--	--	--	--	
Training Centres		--	--	--	--	--	--	--	--	--	
Manufacturing Plant		--	--	--	--	--	--	--	--	--	
Depots		--	--	--	--	--	--	--	--	--	
Capital Spares		3	--	--	--	--	--	--	--	--	
Housing		--	--	--	--	--	--	--	--	--	
Staff Housing		--	--	--	--	--	--	--	--	--	
Social Housing		--	--	--	--	--	--	--	--	--	
Capital Spares		--	--	--	--	--	--	--	--	--	
Biological or Cultivated Assets		--	--	--	--	--	--	--	--	--	
Biological or Cultivated Assets		--	--	--	--	--	--	--	--	--	
Intangible Assets		--	--	--	--	--	--	--	--	--	
Services		--	--	--	--	--	--	--	--	--	
Licences and Rights		--	--	--	--	--	--	--	--	--	
Water Rights		--	--	--	--	--	--	--	--	--	
Effluent Licences		--	--	--	--	--	--	--	--	--	
Solid Waste Licences		--	--	--	--	--	--	--	--	--	
Computer Software and Applications		--	--	--	--	--	--	--	--	--	
Local Settlement Software Applications		--	--	--	--	--	--	--	--	--	
Unspecified		--	--	--	--	--	--	--	--	--	
Computer Equipment		32	265	175	--	--	--	--	--	--	
Computer Equipment		32	265	175	--	--	--	--	--	--	
Furniture and Office Equipment		27	--	--	--	--	--	--	--	--	
Furniture and Office Equipment		27	--	--	--	--	--	--	--	--	
Machinery and Equipment		--	--	--	--	--	--	--	--	--	
Machinery and Equipment		--	--	--	--	--	--	--	--	--	
Transport Assets		--	--	--	--	--	--	--	--	--	
Transport Assets		--	--	--	--	--	--	--	--	--	
Land		--	--	--	--	--	--	--	--	--	
Land		--	--	--	--	--	--	--	--	--	
Zoo's Marine and Non-biological Animals		--	--	--	--	--	--	--	--	--	
Zoo's Marine and Non-biological Animals		--	--	--	--	--	--	--	--	--	
Living resources		--	--	--	--	--	--	--	--	--	
Marine		--	--	--	--	--	--	--	--	--	
Polishing and Protection		--	--	--	--	--	--	--	--	--	
Zoological plants and animals		--	--	--	--	--	--	--	--	--	
Invertebrates		--	--	--	--	--	--	--	--	--	
Polishing and Protection		--	--	--	--	--	--	--	--	--	
Zoological plants and animals		--	--	--	--	--	--	--	--	--	
Total capital expenditure on assets		1	62	265	175	--	--	--	--	--	
Funded by:											
National Government											
Provincial Government											
Parent Municipality											
District Municipality		0	--	--	--	--	--	--	--	--	
Transfers recognised - capital		0	--	--	--	--	--	--	--	--	
Borrowing		3	--	--	--	--	--	--	--	--	
Intergovernmental funds		(1)	265	175	--	--	--	--	--	--	
Total Capital Funding		4	(1)	265	175	--	--	--	--	--	

Alfred Nzo Development Agency - Table D4 Budgeted Financial Position

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents		6 457	7 944	10 239	12 268	–	–	14 602	11 693	13 916	16 255
Short Term Investments		–	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transactions	1	(5 495)	(333)	(304)	155	–	–	6 099	1 377	2 638	3 932
Receivables from non-exchange transactions	1	5 177	111	223	156	–	–	223	230	230	230
Current portion of non-current receivables		–	–	–	–	–	–	–	–	–	–
Inventory	2	0	(10)	–	0	–	–	(0)	–	–	–
VAT		2 377	3 324	5 510	1 336	–	–	7 328	4 006	2 746	1 451
Other current assets		0	0	2 035	–	–	–	0	2 104	2 104	2 104
Total current assets		8 516	11 036	17 702	13 915	–	–	28 251	19 410	21 633	23 972
Non current assets											
Investments		–	–	–	–	–	–	–	–	–	–
Investment property		283	283	276	397	–	–	276	285	285	285
Property, plant and equipment	3	1 565	1 562	1 474	1 982	–	–	955	719	373	16
Biological assets		–	–	–	–	–	–	–	–	–	–
Living and non-living resources		–	–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–	–
Intangible assets		393	266	133	364	–	–	22	83	27	(31)
Trade and other receivables from exchange transactions		–	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		2 241	2 111	1 883	2 743	–	–	1 253	1 088	686	271
TOTAL ASSETS		10 757	13 147	19 585	16 658	–	–	29 505	20 498	22 319	24 243
LIABILITIES											
Current liabilities											
Bank overdraft		–	–	–	–	–	–	–	–	–	–
Financial liabilities		–	–	–	–	–	–	–	–	–	–
Consumer deposits		–	–	–	–	–	–	–	–	–	–
Trade and other payables from exchange transactions	4	1 513	(1 324)	(2 065)	4 494	–	–	(2 195)	1 044	1 044	1 044
Trade and other payables from non-exchange transactions	5	4 212	2 201	1 487	2 957	–	–	2 019	1 538	1 538	1 538
Provision		829	690	498	969	–	–	498	515	515	515
VAT		728	5 821	7 781	–	–	–	11 036	4 866	4 866	4 866
Other current liabilities		–	(0)	–	–	–	–	–	–	–	–
Total current liabilities		7 281	7 387	7 701	8 420	–	–	11 358	7 963	7 963	7 963
Non current liabilities											
Financial liabilities	6	–	–	–	–	–	–	–	–	–	–
Provision	7	–	–	–	–	–	–	–	–	–	–
Long term portion of trade payables		–	–	–	–	–	–	–	–	–	–
Other non-current liabilities		–	–	–	–	–	–	–	–	–	–
Total non current liabilities		–	–	–	–	–	–	–	–	–	–
TOTAL LIABILITIES		7 281	7 387	7 701	8 420	–	–	11 358	7 963	7 963	7 963
NET ASSETS		3 475	5 760	11 884	8 238	–	–	18 146	12 535	14 356	16 280
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	2 059	4 343	8 259	8 238	–	–	16 760	12 535	14 356	16 280
Reserves and funds	9	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	10	2 059	4 343	8 259	8 238	–	–	16 760	12 535	14 356	16 280

References

1. Detail breakdown in Table SA3 for Trade receivables from Exchange and Non-exchange transactions

2. Include completed low cost housing to be transferred to beneficiaries within 12 months detail provided in Table SA3

3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements) detail in SA3

4. Detail breakdown in Table SA3.

5. Detail breakdown in Table SA3.

Alfred Nzo Development Agency - Table D5 Budgeted Cash Flow

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	–	–	–
Service charges		–	–	–	–	–	–	–	–	–	–
Other revenue		70	–	–	7 024	–	–	2 850	7 690	7 782	8 024
Transfers and Subsidies - Operational	1	47 616	–	–	27 931	–	–	36 852	30 922	31 943	32 965
Transfers and Subsidies - Capital	1	1 348	–	–	–	–	–	–	–	–	–
Interest		285	–	–	150	–	–	532	557	575	594
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		23 500	25 983	23 968	(33 991)	–	–	19 338	(38 064)	(38 077)	(39 244)
Finance charges		–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies	1	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		72 819	25 983	23 968	1 114	–	–	59 572	1 106	2 223	2 339
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–
VAT Control (Receipts)		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Insurance Refund - Capital		–	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater than 90 days) and		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		–	–	–	–	–	–	–	–	–	–
Retention (Capital)		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		72 819	25 983	23 968	1 114	–	–	59 572	1 106	2 223	2 339
Cash/cash equivalents at the year begin:	2	1 458	–	–	–	–	–	–	10 587	11 693	13 916
Cash/cash equivalents at the year end:	2	74 277	25 983	23 968	1 114	–	–	59 572	11 693	13 916	16 255

Alfred Nzo Development Agency - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26				Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<i>Emfundisweni Skills Centre</i>		614	446	615	2 740	2 740	2 740	2 740	2 740	2 830	2 921
Services SETA		–	7 531	6 828	350	2 425	2 425	2 425	542	560	
Local Government SETA		2 225	667	627	1 645	1 645	1 645	1 645	968	1 001	
Fibre Processing and Manufacturing Sector Education		2 612	–	–	–	–	–	–	–	–	–
Food and Beverage SETA		–	–	3 390	3 326	1 465	1 465	1 465	–	–	–
Construction SETA		–	–	223	–	800	800	800	–	–	–
Sheep Programme/Live stock improvement		–	143	1 199	–	–	–	–	500	517	533
SMME Development		–	–	390	–	–	–	–	–	–	–
Trade Fair/Fresh Produce		–	256	101	500	750	750	750	500	517	533
Bank SETA		–	15	1 979	–	–	–	–	6 804	7 035	7 268
National Skills Fund		688	10	–	–	–	–	–	–	–	–
Coffee plantation		–	–	–	600	550	550	550	400	413	426
Macademia Nuts		–	–	–	300	277	277	277	–	–	–
Industrial Park		–	–	–	1 200	600	600	600	1 200	1 240	1 279
Cannibas and Hemp		–	–	–	600	600	600	600	–	–	–
Taro and Sweet Potatoe		–	–	–	600	550	550	550	300	310	320
Agri Voltaic		–	–	–	400	400	400	400	–	–	–
SETA Accreditation		–	–	–	200	200	200	200	500	517	533
Enterprise Development		–	–	–	–	200	200	200	–	–	–
Aloe Value Addition		–	–	–	–	–	–	–	500	517	533

Notes

1. The format of the objectives are to be negotiated between the entity and the municipality

Alfred Nzo Development Agency - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowing Management												
Credit Rating												
Capital Charges to Operating Expenditure	Finance charges & Depreciation / Operating Expenditure		2%	10%	1%	1%	0%	0%	2%	1%	1%	1%
Borrowed funding of capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital												
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Liquidity												
Current Ratio	Current assets / current liabilities		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Liquidity Ratio	Monetary Assets / Current Liabilities		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Revenue Management												
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		-1%	-1%	0%	1%	0%	0%	24%	4%	7%	10%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old											
Creditors Management												
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))											
Creditors to Cash and Investments			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Funding of Provisions												
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions											
Other Indicators												
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/(units purchased and generated)	1										
Water Distribution Losses (2)	Total Volume Losses (kL) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/(units purchased and generated)											
Employee costs	Employee costs/Total Revenue - capital revenue		33.2%	30.2%	27.2%	41%	0%	0%	33%	36%	36%	36%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.3%	0.6%	0.1%	1%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		1.3%	9.2%	1.1%	1%	0%	0%	1%	1%	1%	1%
Financial viability indicators												
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		-	-	-	-	-	-	-	-	-	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		11%	0.0	0.0	0.1	-	-	-	0.0	0.0	0.0

Alfred Nzo Development Agency - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient
		Yrs/Months						
Livestock Call Account		one day	call account	no	Variable		No	No
SMME Call Account		one day	call account	no	Variable		No	No
ANDA Reserve Fund		one day	call account	no	Variable		No	No
Capacity Building		one day	call account	no	Variable		No	No
	1				-	-	-	

References

- Supporting Table SD4 Board member allowances and staff benefits

Summary of Employees and Board Member remuneration		Ref	2020/21 Audited Outcome	2020/21 Audited Outcome	2020/21 Audited Outcome	Original Budget	Adjusted Budget	Current Year 2020/21 Total Year Forecast	Previous outcome	Medium Term Revenue and Expenditure			
			A	B	C	D	E	F	G	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
E-Remuneration													
Board Members of Entities													
Salaries and Allowances													
Basic Salary													
Bonuses													
Allowance													
Accommodation, Travel and Incidental													
Cellular and Telephone													
Housing Benefits													
Non-personable													
Travel or Motor Vehicle													
Voluntary Work													
Total Allowance													
Service Related Benefits													
Aging													
Bonus													
Danger Allowance													
Entertainment													
Fire Brigade													
In-kind Benefits													
Leave Pay													
Libeguard/Duty Squads													
Long Service Award													
Overtime													
Security													
Standby Allowance													
Tools Allowance													
Uniform/Special/Protective Clothing													
Leave gratuity													
Long Term Service Award													
Total Service Related Benefits													
Total Salaries and Allowances													
Social Contributions													
Bargaining Council													
Group Life Insurance													
Medical													
Pension													
Unemployment Insurance													
Total Social Contributions													
Post-retirement Benefit													
Medical													
Other Benefits													
Pension													
Total Post-retirement Benefit													
Costs Capitalised to PPE													
Sub Total - Board Members of Entities													
% Increase													
Senior Managers of Entities													
Salaries and Allowances													
Basic Salary													
Bonuses													
Allowance													
Accommodation, Travel and Incidental													
Cellular and Telephone													
Housing Benefits													
Non-personable													
Travel or Motor Vehicle													
Voluntary Work													
Total Allowance													
Service Related Benefits													
Aging													
Bonus													
Danger Allowance													
Entertainment													
Fire Brigade													
In-kind Benefits													
Leave Pay													
Libeguard/Duty Squads													
Long Service Award													
Overtime													
Security													
Standby Allowance													
Tools Allowance													
Uniform/Special/Protective Clothing													
Leave gratuity													
Long Term Service Award													
Total Service Related Benefits													
Total Salaries and Allowances													
Social Contributions													
Bargaining Council													
Group Life Insurance													
Medical													
Pension													
Unemployment Insurance													
Total Social Contributions													
Post-retirement Benefit													
Medical													
Other Benefits													
Pension													
Total Post-retirement Benefit													
Costs Capitalised to PPE													
Sub Total - Senior Managers of Entities													
% Increase													
Other Staff of Entities													
Salaries and Allowances													
Basic Salary													
Bonuses													
Allowance													
Accommodation, Travel and Incidental													
Cellular and Telephone													
Housing Benefits													
Non-personable													
Travel or Motor Vehicle													
Voluntary Work													
Total Allowance													
Service Related Benefits													
Aging													
Bonus													
Danger Allowance													
Entertainment													
Fire Brigade													
In-kind Benefits													
Leave Pay													
Libeguard/Duty Squads													
Long Service Award													
Overtime													
Security													
Standby Allowance													
Tools Allowance													
Uniform/Special/Protective Clothing													
Leave gratuity													
Long Term Service Award													
Total Service Related Benefits													
Total Salaries and Allowances													
Social Contributions													
Bargaining Council													
Group Life Insurance													
Medical													
Pension													
Unemployment Insurance													
Total Social Contributions													
Post-retirement Benefit													
Medical													
Other Benefits													
Pension													
Total Post-retirement Benefit													
Costs Capitalised to PPE													
Sub Total - Other Staff of Entities													
% Increase													
Total Municipal Entities remuneration													

1. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality

Column Definitions:

- A. Audited actual for prior year (3 years before current year) as per the audited financial statements
- B. Audited actual for prior year (2 years before current year) as per the audited financial statements
- C. Audited actual for prior year (1 year before current year) as per the audited financial statements
- D. The original budget approved by council for the current year
- E. The budget for current year as adjusted by council resolution in terms of section 28 of the MFMA
- F. An estimate of total actual amounts (pre-audit) for the current year at the point in time of preparing the next MTREF. This may differ from E
- G. The amount to be appropriated for the budget year
- H. The indicative projection for the 2nd year of the MTREF
- I. The indicative projection for the 3rd year of the MTREF

- Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2024/25			Current Year 2025/26			Budget Year 2026/27		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)	3									
Board Members of municipal entities	4									
Municipal entity employees										
CEO and Senior Managers	2	CEO		395 410	CEO	–	2 111 516			1 886 072
CEO and Senior Managers		CFO	1 224 083		CFO	1 683 698	–		1 418 642	
CEO and Senior Managers		Ex. Programme	1 691 714		Ex. Programme	1 668 325	–		1 418 642	
CEO and Senior Managers		Ex. Trade	306 020		Ex. Trade	354 905	–		1 418 642	
Other Managers	6	Company Secre	741 293		Company Secre	879 747			929 660	
		Project Coordinator		448 271	Project Coordinator		476 513			472 096
Professionals		–	638 104	1 568 496	–	1 724 140	846 983	–	1 779 572	929 660
Finance Manager		Manager Budget	638 104		Manager Budget	862 070			909 759	
Finance Manager		Manager Supply Chain		828 270	Manager Supply	862 070			869 813	
Other Managers		Manager Programmes-LED		740 226	Manager Programmes-LED		846 983		–	929 660
Finance Manager										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Other										
Technicians		–	2 072 303	793 978	–	2 677 281	–	–	2 945 097	–
Finance		Accountant Bud	324 829		Accountant Bud	537 748			380 438	
Finance		Supply Chain C	188 915		Supply Chain C	283 413			328 645	
Finance		Administration Officer		551 151	Administration C	317 299			170 881	
Finance		Human Resourc	397 609		Human Resourc	215 517			328 645	
Asset Officer				242 827						
Interns			180 000			111 100				
Spatial/town planning		SMME Coordinat	452 337		SMME Coordinat	538 911			584 083	
		Trade Coordinat	528 613		Trade Coordinat	538 911			584 083	
		Vacancy			Vacancy	134 382			568 321	
Information Technology										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Clerks (Clerical and administrative)					Acting Leave				45 000	
Acting Allowance									285 000	
Leave Graduity										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
Total Personnel Numbers		–	6 673 517	2 757 884	–	8 988 096	3 435 011	–	10 240 254	3 287 827
% increase			–	(58.7%)	(100.0%)	225.9%	24.6%	(100.0%)	–	(67.9%)
Total entity employees headcount	5									
Finance personnel headcount	7									
Human Resources personnel headcount	7									

References

1. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Financial Statement - Balance Sheet (Assets and Liabilities)											
Assets											
Account Name	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Current Assets											
Cash	100	100	100	100	100	100	100	100	100	100	100
Accounts Receivable	200	200	200	200	200	200	200	200	200	200	200
Inventory	300	300	300	300	300	300	300	300	300	300	300
Prepaid Expenses	50	50	50	50	50	50	50	50	50	50	50
Other Current Assets	0	0	0	0	0	0	0	0	0	0	0
Total Current Assets	650	650	650	650	650	650	650	650	650	650	650
Non-Current Assets											
Property, Plant, and Equipment	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
Intangible Assets	0	0	0	0	0	0	0	0	0	0	0
Other Non-Current Assets	0	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
Total Assets	1650	1650	1650	1650	1650	1650	1650	1650	1650	1650	1650
Liabilities and Equity											
Liabilities											
Current Liabilities											
Accounts Payable	100	100	100	100	100	100	100	100	100	100	100
Short-Term Debt	0	0	0	0	0	0	0	0	0	0	0
Other Current Liabilities	0	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	100	100	100	100	100	100	100	100	100	100	100
Non-Current Liabilities											
Long-Term Debt	0	0	0	0	0	0	0	0	0	0	0
Other Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0	0
Total Liabilities	100	100	100	100	100	100	100	100	100	100	100
Equity											
Common Stock	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
Retained Earnings	550	550	550	550	550	550	550	550	550	550	550
Total Equity	1550	1550	1550	1550	1550	1550	1550	1550	1550	1550	1550
Total Liabilities and Equity	1650	1650	1650	1650	1650	1650	1650	1650	1650	1650	1650

Alfred Nzo Development Agency - Supporting Table SD7a Capital expenditure on new assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		--	--	--	--	--	--	--	--	--
Roads Infrastructure		--	--	--	--	--	--	--	--	--
Roads		--	--	--	--	--	--	--	--	--
Road Structures		--	--	--	--	--	--	--	--	--
Road Furniture		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Storm water Infrastructure		--	--	--	--	--	--	--	--	--
Drainage Collection		--	--	--	--	--	--	--	--	--
Storm water Conveyance		--	--	--	--	--	--	--	--	--
Attenuation		--	--	--	--	--	--	--	--	--
Electrical Infrastructure		--	--	--	--	--	--	--	--	--
Power Plants		--	--	--	--	--	--	--	--	--
HV Substations		--	--	--	--	--	--	--	--	--
HV Switching Station		--	--	--	--	--	--	--	--	--
HV Transmission Conductors		--	--	--	--	--	--	--	--	--
MV Substations		--	--	--	--	--	--	--	--	--
MV Switching Stations		--	--	--	--	--	--	--	--	--
MV Networks		--	--	--	--	--	--	--	--	--
LV Networks		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Water Supply Infrastructure		--	--	--	--	--	--	--	--	--
Dams and Weirs		--	--	--	--	--	--	--	--	--
Boreholes		--	--	--	--	--	--	--	--	--
Reservoirs		--	--	--	--	--	--	--	--	--
Pump Stations		--	--	--	--	--	--	--	--	--
Water Treatment Works		--	--	--	--	--	--	--	--	--
Bulk Mains		--	--	--	--	--	--	--	--	--
Distribution		--	--	--	--	--	--	--	--	--
Distribution Points		--	--	--	--	--	--	--	--	--
PRV Stations		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Sanitation Infrastructure		--	--	--	--	--	--	--	--	--
Pump Station		--	--	--	--	--	--	--	--	--
Reticulation		--	--	--	--	--	--	--	--	--
Waste Water Treatment Works		--	--	--	--	--	--	--	--	--
Outfall Sewers		--	--	--	--	--	--	--	--	--
Toilet Facilities		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Solid Waste Infrastructure		--	--	--	--	--	--	--	--	--
Landfill Sites		--	--	--	--	--	--	--	--	--
Waste Transfer Stations		--	--	--	--	--	--	--	--	--
Waste Processing Facilities		--	--	--	--	--	--	--	--	--
Waste Drop-off Points		--	--	--	--	--	--	--	--	--
Waste Separation Facilities		--	--	--	--	--	--	--	--	--
Electricity Generation Facilities		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Rail Infrastructure		--	--	--	--	--	--	--	--	--
Rail Lines		--	--	--	--	--	--	--	--	--
Rail Structures		--	--	--	--	--	--	--	--	--
Rail Furniture		--	--	--	--	--	--	--	--	--
Drainage Collection		--	--	--	--	--	--	--	--	--
Storm water Conveyance		--	--	--	--	--	--	--	--	--
Attenuation		--	--	--	--	--	--	--	--	--
MV Substations		--	--	--	--	--	--	--	--	--
LV Networks		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Coastal Infrastructure		--	--	--	--	--	--	--	--	--
Sand Pumps		--	--	--	--	--	--	--	--	--
Piers		--	--	--	--	--	--	--	--	--
Revetments		--	--	--	--	--	--	--	--	--
Promenades		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Information and Communication Infrastructure		--	--	--	--	--	--	--	--	--
Data Centres		--	--	--	--	--	--	--	--	--
Core Layers		--	--	--	--	--	--	--	--	--
Distribution Layers		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--

Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	3	-	-	-	-	-	-	-	-
Operational Buildings	3	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	3	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	32	265	175	-	-	-	-	-	-
Computer Equipment	32	265	175	-	-	-	-	-	-
Furniture and Office Equipment	27	-	-	-	-	-	-	-	-
Furniture and Office Equipment	27	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-

Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	62	265	175	-	-	-	-	-	-

Alfred Nzo Development Agency - Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-

Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	1	-	-	-	-	-	-	-	-
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Alfred Nzo Development Agency - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-

Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	1	1	-	-	-	-	-	-	-
Computer Equipment	1	1	-	-	-	-	-	-	-
Furniture and Office Equipment	67	133	-	-	-	-	-	-	-
Furniture and Office Equipment	67	133	-	-	-	-	-	-	-
Machinery and Equipment	27	50	37	250	-	-	118	122	126
Machinery and Equipment	27	50	37	250	-	-	118	122	126
Transport Assets	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-

Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	96	184	37	250	-	-	118	122	126
R&M as a % of PPE		6.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as % Operating Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Alfred Nzo Development Agency - Supporting Table SD7d Depreciation by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-

Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	58	58	58	-	-	-	60	62	64
Operational Buildings	58	58	58	-	-	-	60	62	64
Municipal Offices	58	58	58	-	-	-	60	62	64
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	133	133	133	-	-	-	54	56	58
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	133	133	133	-	-	-	54	56	58
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	133	133	133	-	-	-	54	56	58
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	143	154	190	211	-	-	245	253	261
Computer Equipment	143	154	190	211	-	-	245	253	261
Furniture and Office Equipment	27	30	14	-	-	-	31	32	33
Furniture and Office Equipment	27	30	14	-	-	-	31	32	33
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	2	2	-	-	-	-	-	-	-
Transport Assets	2	2	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-

Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Depreciation	1	364	378	396	211	-	-	389	402	415

Alfred Nzo Development Agency - Supporting Table SD7e Capital expenditure on upgrading of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		--	--	--	--	--	--	--	--	--
Roads Infrastructure		--	--	--	--	--	--	--	--	--
Roads		--	--	--	--	--	--	--	--	--
Road Structures		--	--	--	--	--	--	--	--	--
Road Furniture		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Storm water Infrastructure		--	--	--	--	--	--	--	--	--
Drainage Collection		--	--	--	--	--	--	--	--	--
Storm water Conveyance		--	--	--	--	--	--	--	--	--
Attenuation		--	--	--	--	--	--	--	--	--
Electrical Infrastructure		--	--	--	--	--	--	--	--	--
Power Plants		--	--	--	--	--	--	--	--	--
HV Substations		--	--	--	--	--	--	--	--	--
HV Switching Stations		--	--	--	--	--	--	--	--	--
HV Transmission Conductors		--	--	--	--	--	--	--	--	--
MV Substations		--	--	--	--	--	--	--	--	--
MV Switching Stations		--	--	--	--	--	--	--	--	--
MV Networks		--	--	--	--	--	--	--	--	--
LV Networks		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Water Supply Infrastructure		--	--	--	--	--	--	--	--	--
Dams and Weirs		--	--	--	--	--	--	--	--	--
Boreholes		--	--	--	--	--	--	--	--	--
Reservoirs		--	--	--	--	--	--	--	--	--
Pump Stations		--	--	--	--	--	--	--	--	--
Water Treatment Works		--	--	--	--	--	--	--	--	--
Bulk Mains		--	--	--	--	--	--	--	--	--
Distribution		--	--	--	--	--	--	--	--	--
Distribution Points		--	--	--	--	--	--	--	--	--
PRV Stations		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Sanitation Infrastructure		--	--	--	--	--	--	--	--	--
Pump Station		--	--	--	--	--	--	--	--	--
Reticalation		--	--	--	--	--	--	--	--	--
Waste Water Treatment Works		--	--	--	--	--	--	--	--	--
Outfall Sewers		--	--	--	--	--	--	--	--	--
Toilet Facilities		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Solid Waste Infrastructure		--	--	--	--	--	--	--	--	--
Landfill Sites		--	--	--	--	--	--	--	--	--
Waste Transfer Stations		--	--	--	--	--	--	--	--	--
Waste Processing Facilities		--	--	--	--	--	--	--	--	--
Waste Drop-off Points		--	--	--	--	--	--	--	--	--
Waste Separation Facilities		--	--	--	--	--	--	--	--	--
Electricity Generation Facilities		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Rail Infrastructure		--	--	--	--	--	--	--	--	--
Rail Lines		--	--	--	--	--	--	--	--	--
Rail Structures		--	--	--	--	--	--	--	--	--
Rail Furniture		--	--	--	--	--	--	--	--	--
Drainage Collection		--	--	--	--	--	--	--	--	--
Storm water Conveyance		--	--	--	--	--	--	--	--	--
Attenuation		--	--	--	--	--	--	--	--	--
MV Substations		--	--	--	--	--	--	--	--	--
LV Networks		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Coastal Infrastructure		--	--	--	--	--	--	--	--	--
Sand Pumps		--	--	--	--	--	--	--	--	--
Piers		--	--	--	--	--	--	--	--	--
Revetments		--	--	--	--	--	--	--	--	--
Promenades		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Information and Communication Infrastructure		--	--	--	--	--	--	--	--	--
Data Centres		--	--	--	--	--	--	--	--	--
Core Layers		--	--	--	--	--	--	--	--	--
Distribution Layers		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Community Assets		--	--	--	--	--	--	--	--	--
Community Facilities		--	--	--	--	--	--	--	--	--
Halls		--	--	--	--	--	--	--	--	--
Centres		--	--	--	--	--	--	--	--	--
Crèches		--	--	--	--	--	--	--	--	--
Clinics/Care Centres		--	--	--	--	--	--	--	--	--
Fire/Ambulance Stations		--	--	--	--	--	--	--	--	--
Testing Stations		--	--	--	--	--	--	--	--	--

Museums	-	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Zoo's Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	-	-	-	-	-	-	-	-	-
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Upgrading of Existing Assets as % of depreca			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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Alfred Nzo Development Agency - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31
		Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Present value
R thousands	1,3							
Entities:								
<u>Revenue Obligation By Contract</u>	2							
<i>Contract 1</i>								
<i>Contract 2</i>								
<i>Contract 3 etc</i>								
Total Operating Revenue Implication		-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>	2							
<i>Contract 1</i>								
<i>Contract 2</i>								
<i>Contract 3 etc</i>								
Total Operating Expenditure Implication		-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>	2							
<i>Contract 1</i>								
<i>Contract 2</i>								
<i>Contract 3 etc</i>								
Total Capital Expenditure Implication		-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-

Alfred Nzo Development Agency - Supporting Table SD10 External mechanisms

External mechanism Name of organisation	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
		Years/months			
R thousands					
					-